Handling Project Prioritization at Scale



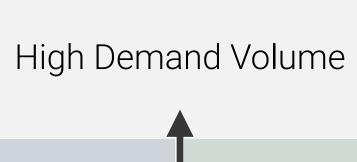
Matthew Howells-Barby

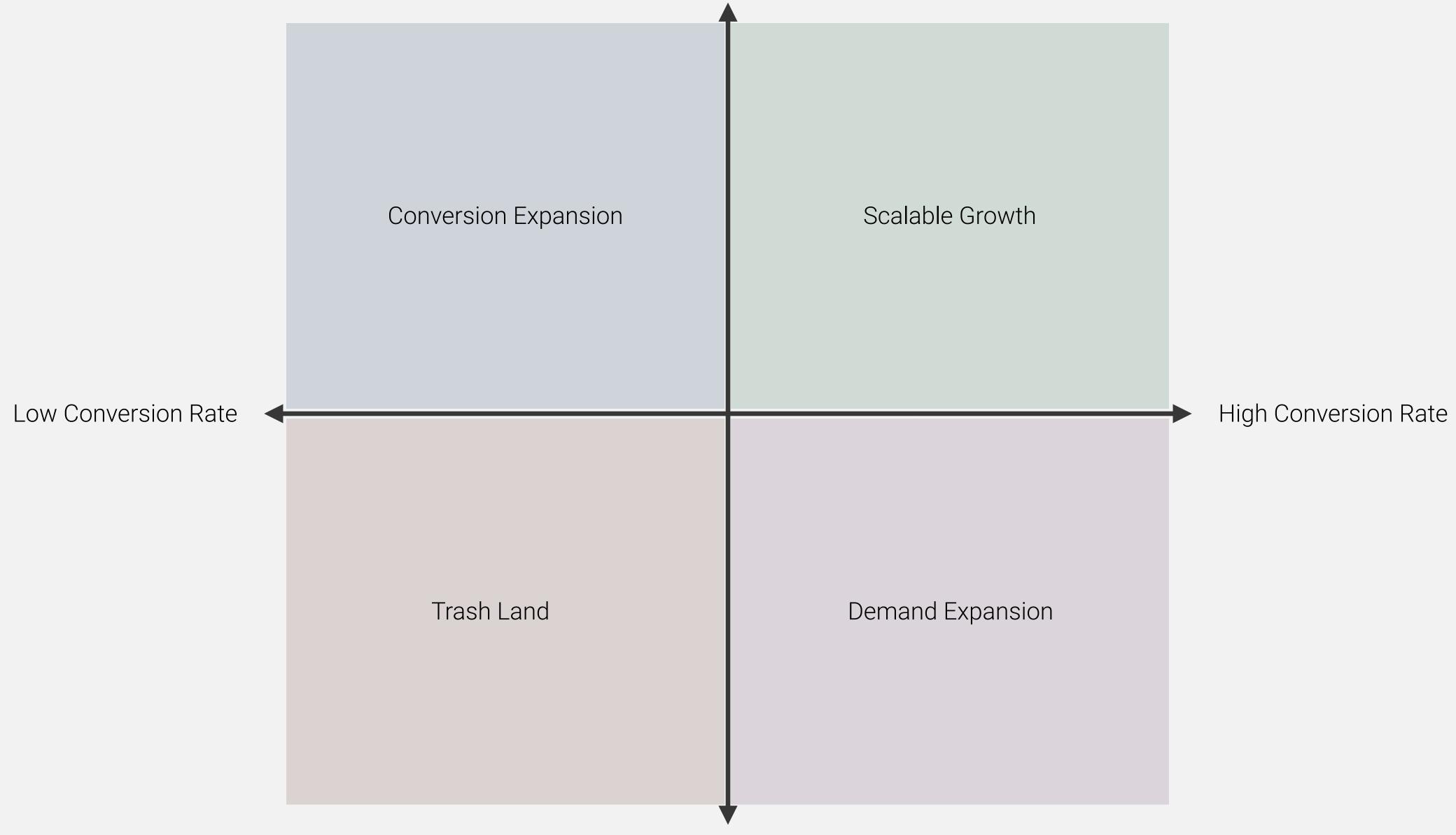
What's the most impactful use of my time right now?





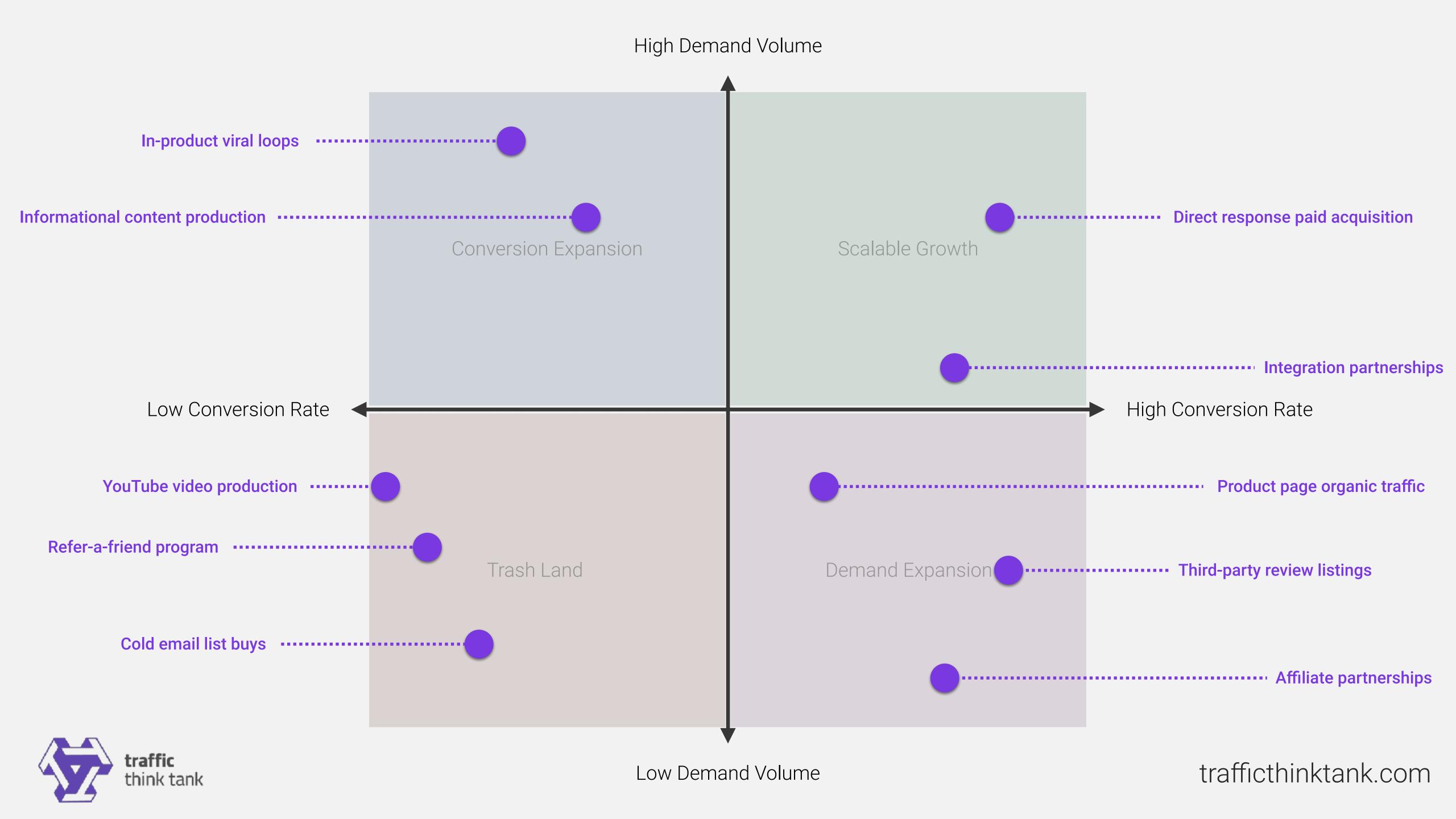








trafficthinktank.com





Do I cover lots of areas at the surface level, or do I go deeper on a smaller number?



Experimentation

ICE/PIE Framework

Ongoing Playbooks

Scalability Operating Model

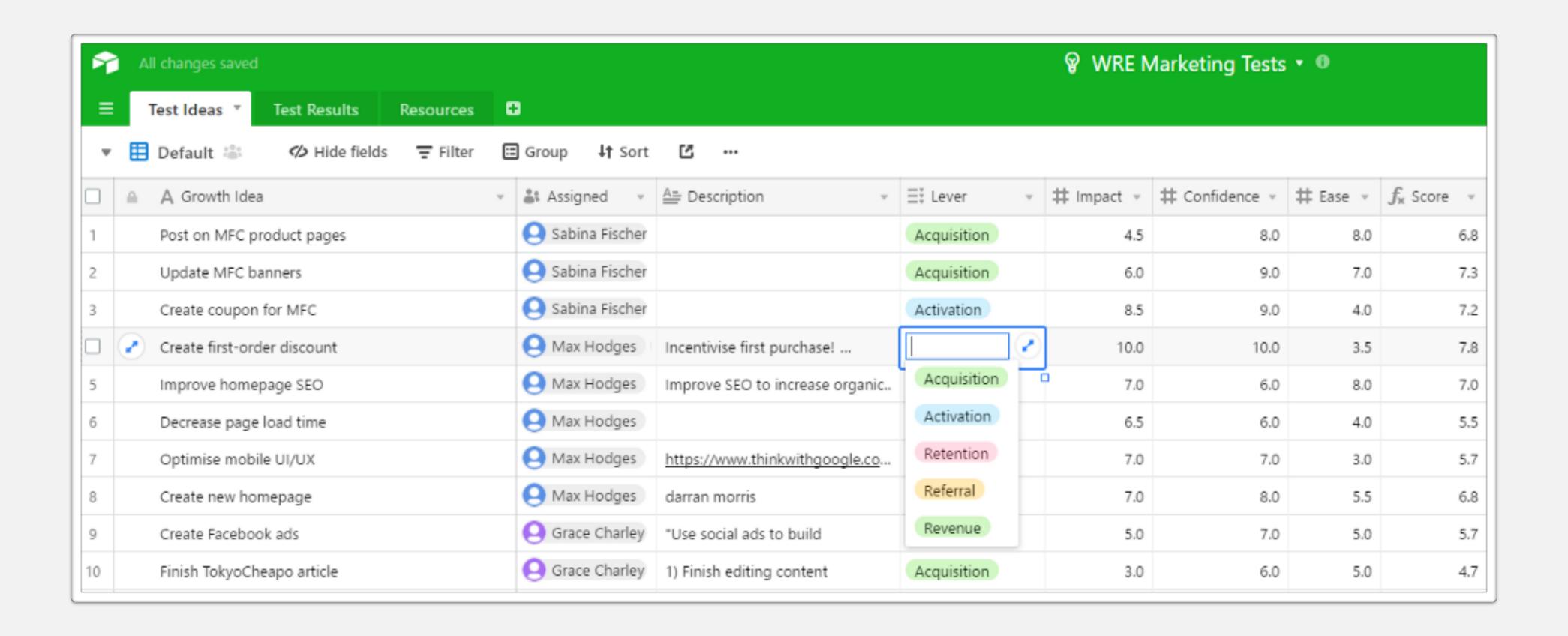


Experiments

- "Introduce a global navigation element to push users into the 14-day software product trial to increase net new software trials."
- "Reduce form fields on the main signup page by 20% to increase signup completion rate."
- "Introduce featured product carousel to improve internal linking to deeper product page, with a focus of increasing organic search visibility to these pages."
- "Enforce credit card details upon signup to improve overall monetization rate and net new MRR."



ICE/PIE framework





An example ICE score

Experiment: "Reduce form fields on the main signup page by 20% to increase signup completion rate."

Expected Outcome: "Increase signup completion rate by >25% and overall MRR by >2%".

Impact: 9/10

Confidence: 5/10

Ease: 10/10

ICE Score: 8



Experimentation

ICE/PIE Framework

Ongoing Playbooks

Scalability Operating Model



Ongoing Playbooks

- **Growth via Ecosystem Partnerships:** "increase net new MRR through integrating with other software or marketplaces."
- Informational Content Organic Growth "increase the number of monthly leads being generating from organic search via our informational blog content."
- Product Intent Matching "make improvements to our conversion rate across the website through refining messaging and copy to meet the needs of our buyer personas."



Scalability Operating Model

Pilot

"This idea has potential. We need to validate it first and drive promising results."

Bet

"We're seeing traction, let's invest more resources and see if we can achieve some scale."

Foundational

"This works at scale, let's continue to invest in it."



Scalability Operating Model

Pilot

A completely unproven project that we need to test out at a small scale to see if it even works, let alone scales. If it doesn't hit our target metric within the (short) timeline specified, the project is killed.

Bet

The project has progressed past a pilot, in that we know it can work, but we're now testing as to whether it can scale. This is still a project that can be killed, but more resources will be pushed into it with a slightly longer timeframe to hit the next goal milestone.

Foundational

The project has proven to work and scale. There are more resources pushed into it and it is seen as a project that is ongoing, with regular growth goals.



An example pilot project

Project name: Surround Sound SEO.

Scalability stage: Pilot.

What is it?: "Have mentions of our product placed within content at all stages in the buyer's journey that our potential customer reaches from search."

Who's the DRI?: Matthew Howells-Barby

Which metric(s) are we influencing?: software trials from referral visits.

What's the goal & timeline?: 500 software trials within the next 4 months.



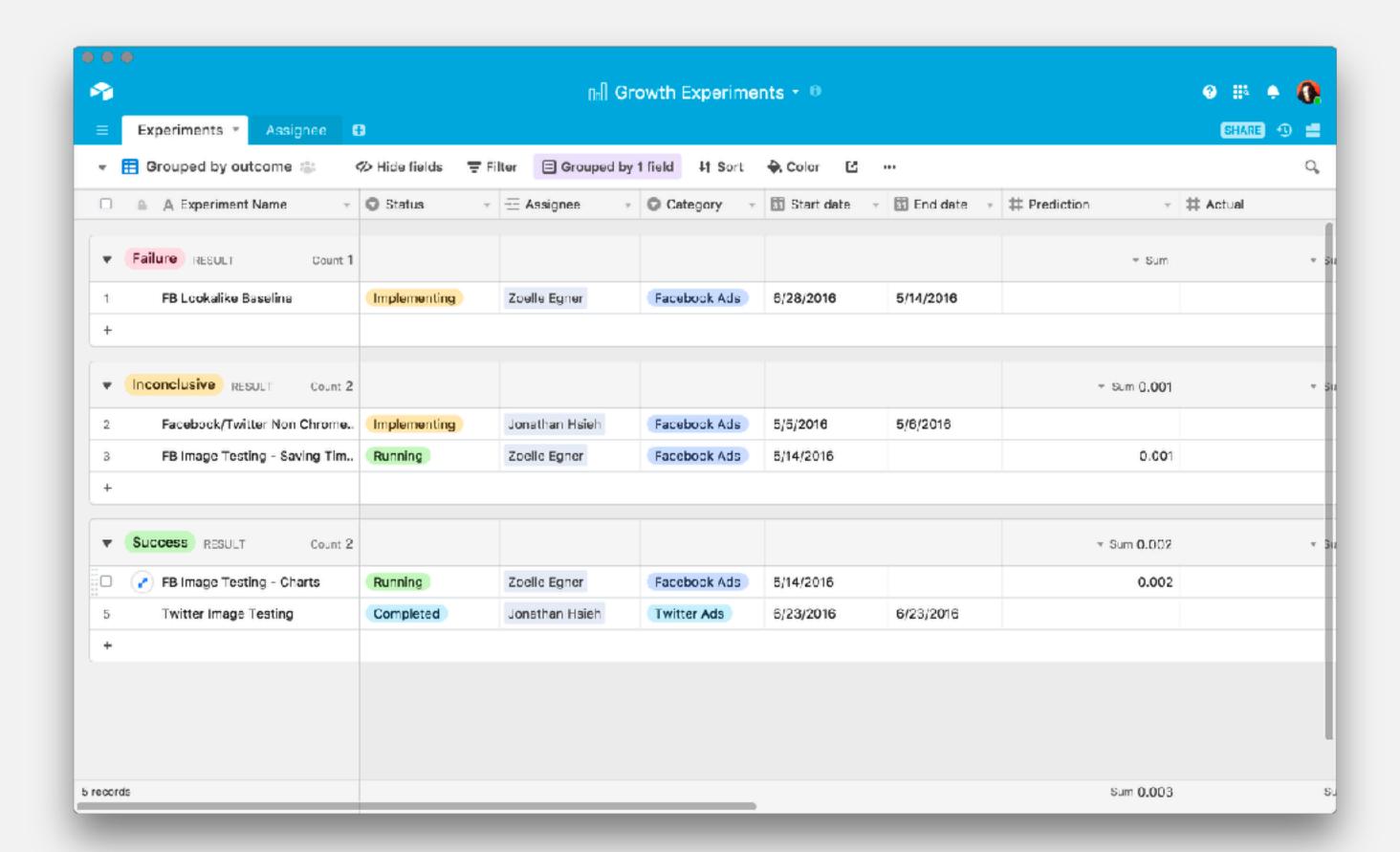
An example project DARCI

Matthew Howells-Barby Liz Dougherty Nick Eubanks Ian Howells Naila Turner	(D)ecision Maker	(A)ccountable	(R)esponsible	(C)onsulted	(I)nformed
	Matthew Howells-Barby	Matthew Howells-Barby		Nick Eubanks	Ian Howells

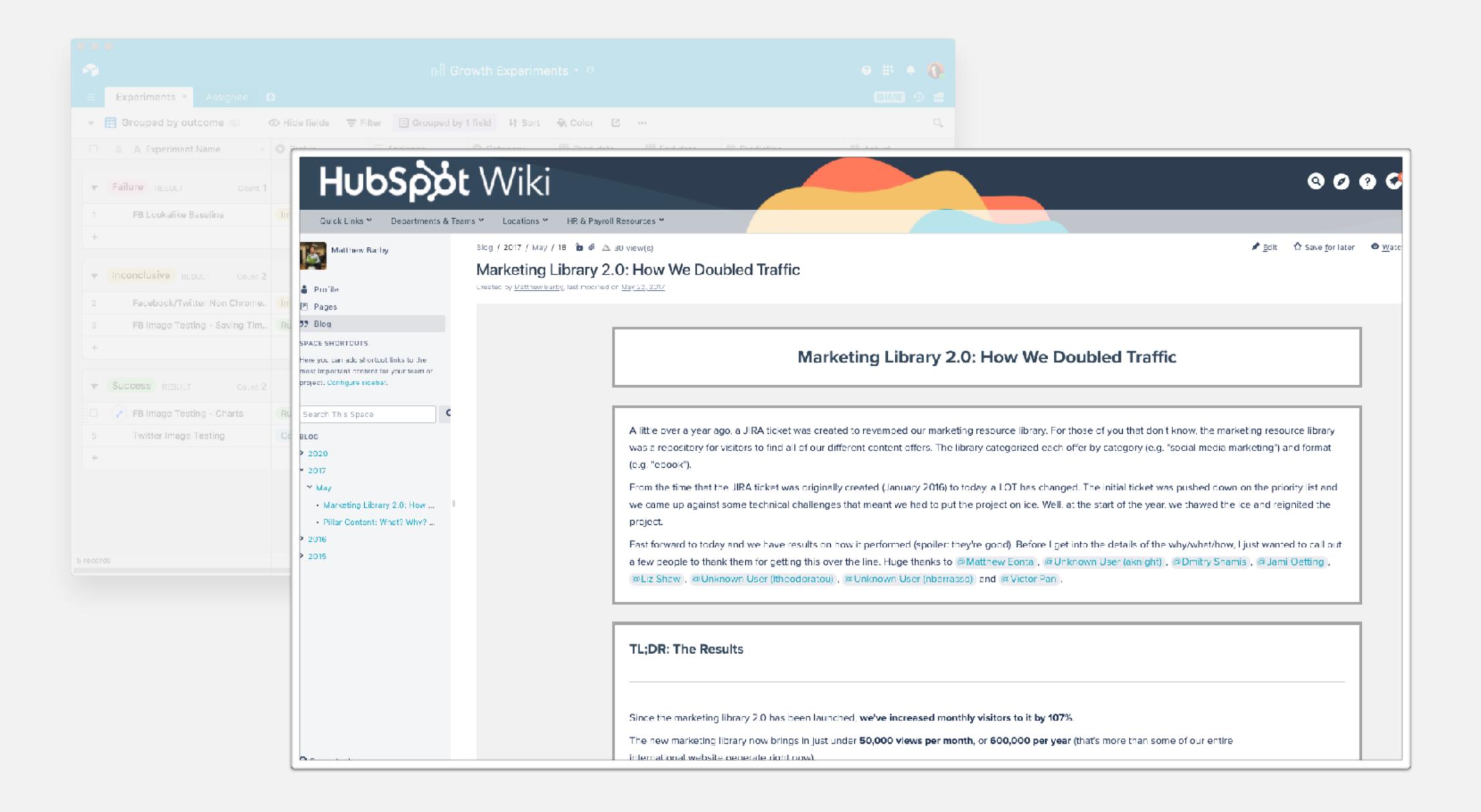


Share your results.

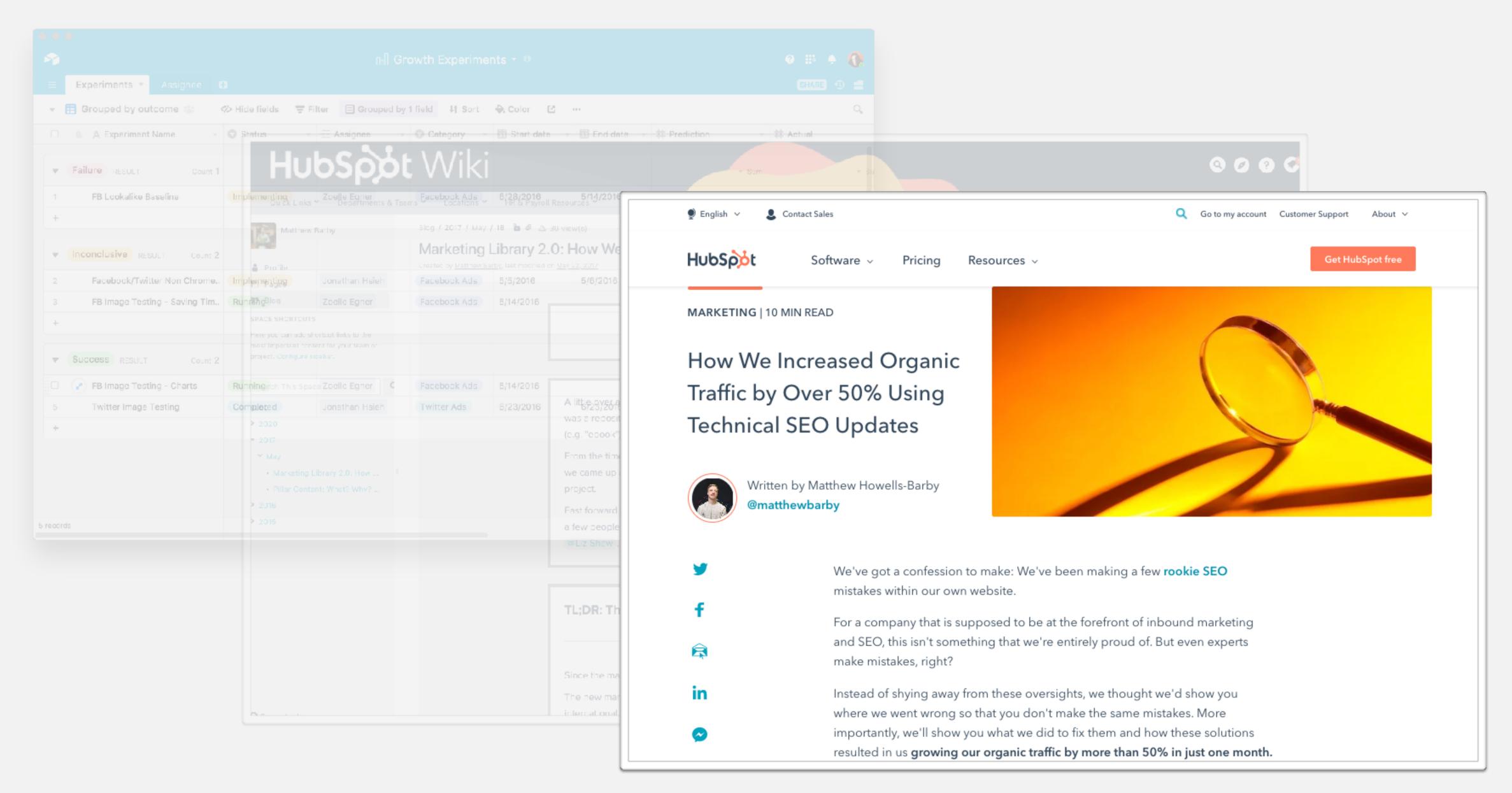




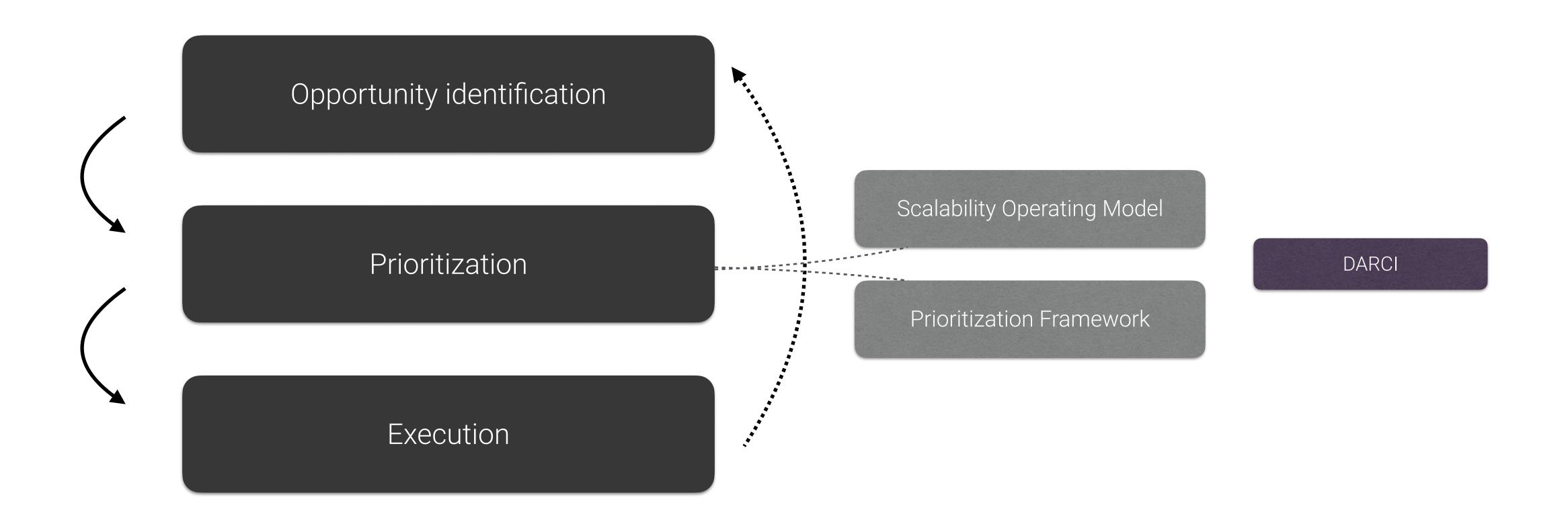














Handling Project Prioritization at Scale



Matthew Howells-Barby